

Senate Rural and Regional Affairs and Transport Legislation Committee

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Inquiry into the performance of Airservices Australia

**9 September 2015
Canberra ACT**

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Integrated Operating Concept

*A Unified Air Traffic Management System
Matching Capability to Requirements in
Australia's National Interest*

A Vision for the Nation

Presentation for

The Hon. John Anderson MP (Deputy Prime Minister &
Minister for Transport & Regional Services) and
Senator Robert Hill (Minister for Defence)

By Chief of Air Force, AM Angus Houston, and
CEO Airservices Australia, Bernie Smith

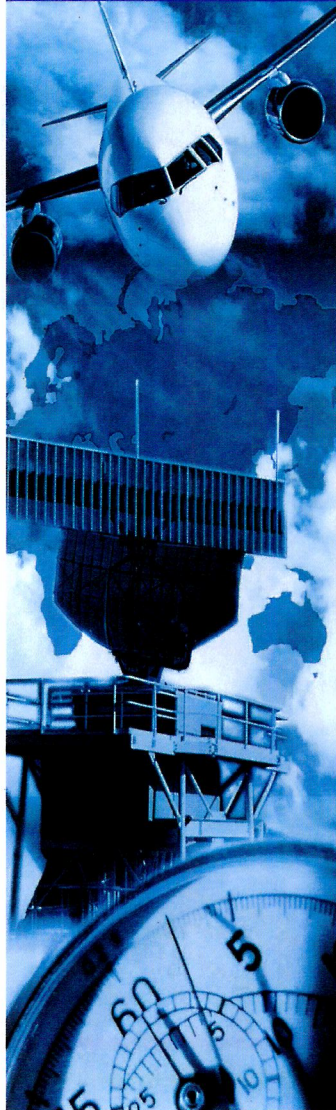
Thursday, 29 August 2002





PRESENTATION OBJECTIVE

Airservices Australia Defence Support Initiative



- **Brief an exciting new concept for Air Traffic Management in Australia**
- **Seek your support and assistance to progress the initiative**

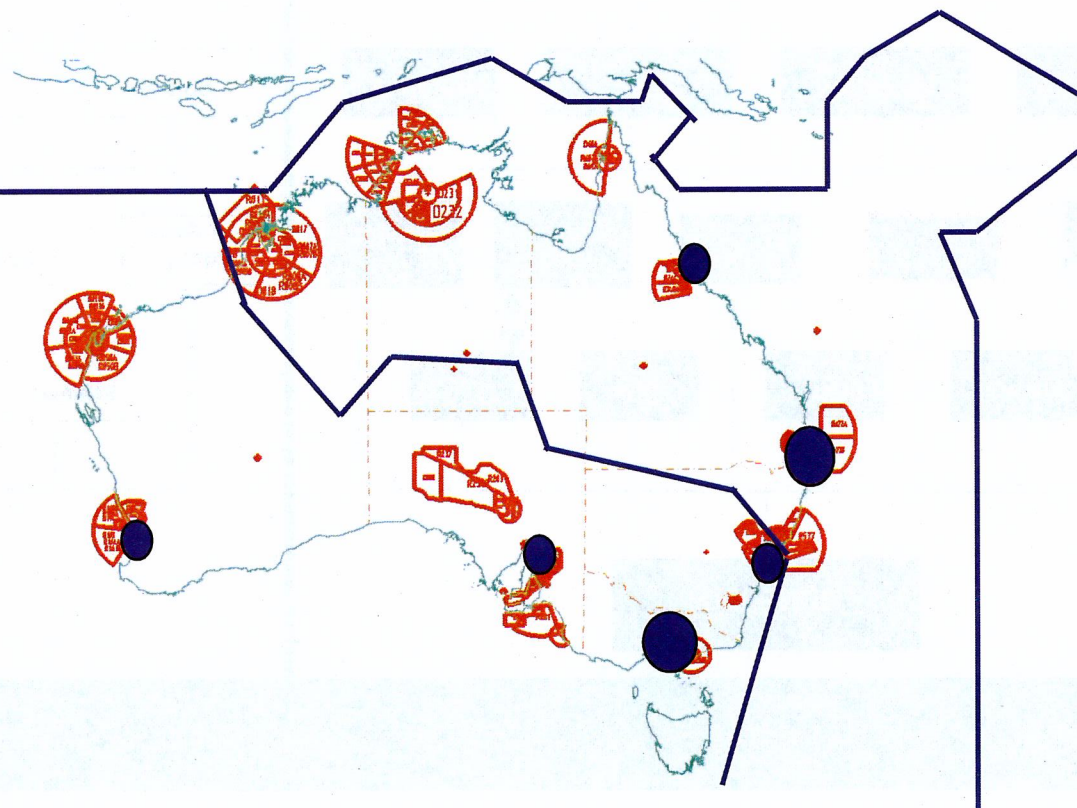
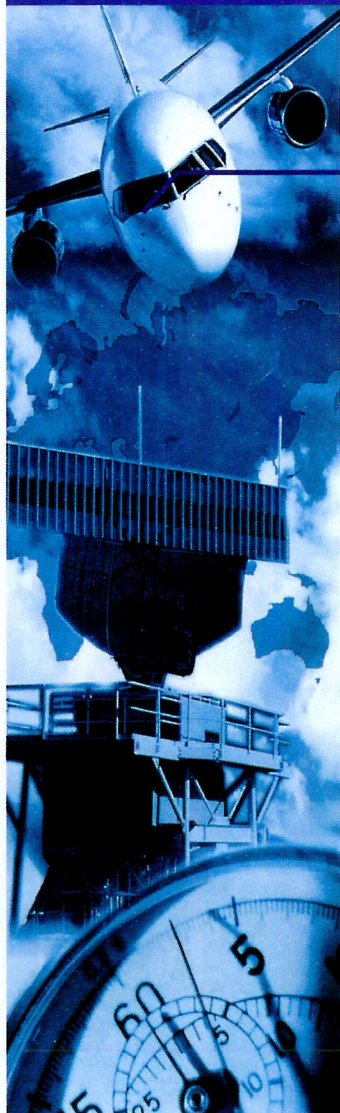


JOINT CUSTODIANS



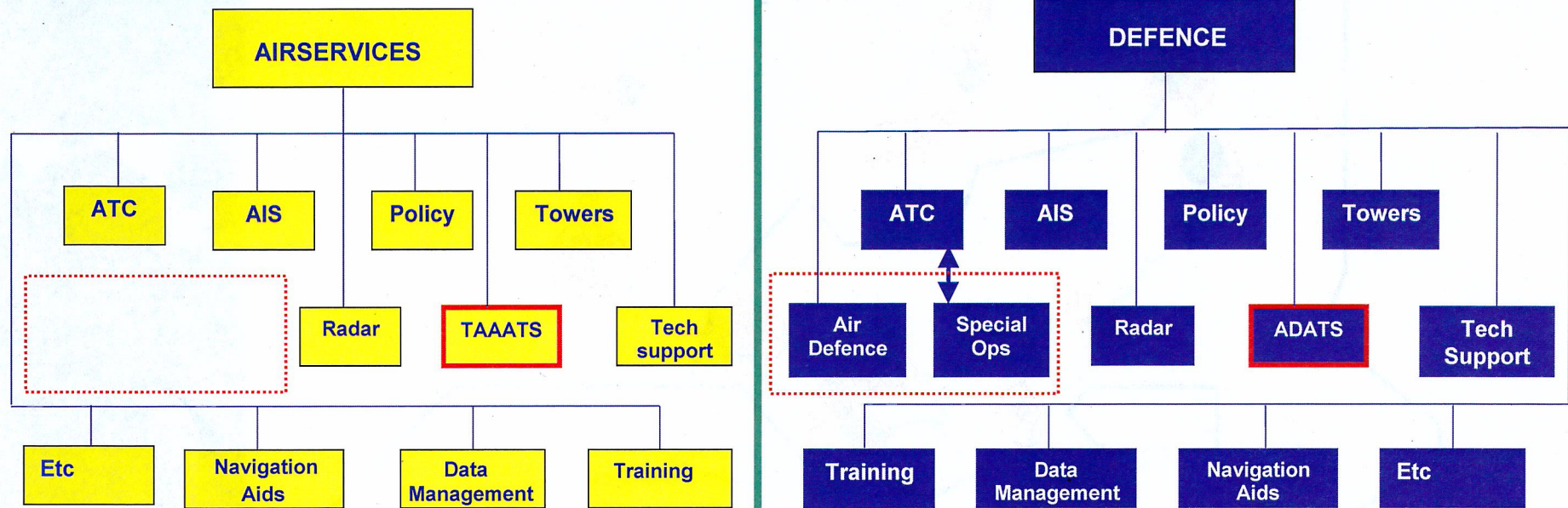
Airservices Australia Defence Support Initiative

RAAF and Airservices Australia
Joint Custodians of the National Airways System



Managed through the Air Coordinating Committee

Current Duplicated Australian Air Traffic Management Infrastructure

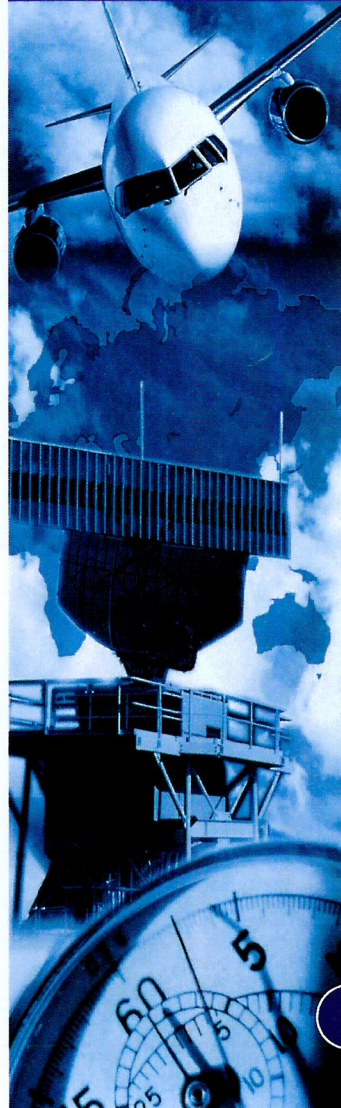


Unified ATM System



TIME TO ACT

Airservices Australia Defence Support Initiative



2002

2001 Strategic Agreement
CAF-CEO

2000 Swiss *Skyguide*

1996 Joint Review of the Provision of
Civil / Military Air Traffic Control Services

1994 **ADATS Contract**

1993 Germans integrate civ/mil ATC

1993 **TAAATS Contract** - option for military Terminal Control
Units

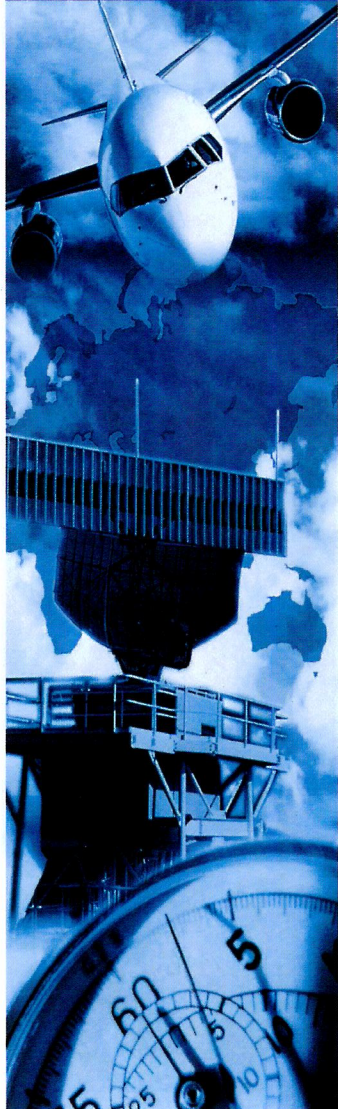
1993 Inter-operability Agreement

1992 Swedes integrate civil / military Air Traffic Control



A UNIFIED ATM SYSTEM FOR AUSTRALIA

Airservices Australia Defence Support Initiative



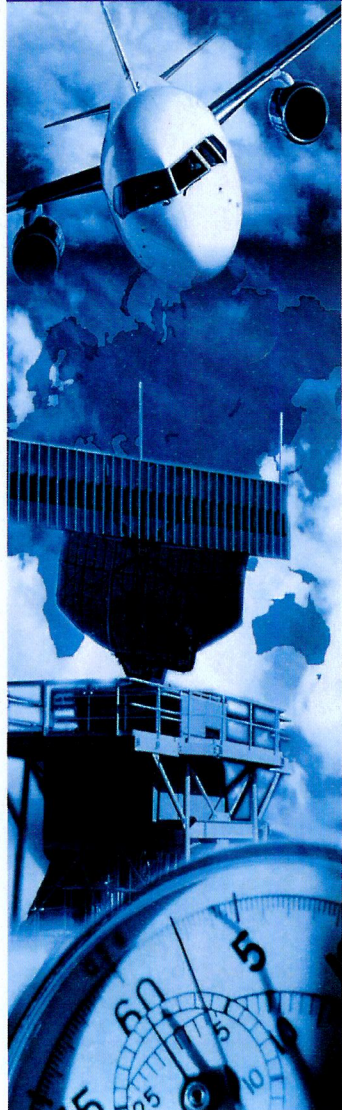
- ☐ **A single ATM authority**
- ☐ **A single aerospace management infrastructure**
- ☐ **A shared culture, notwithstanding the unique military ethos**
- ☐ **Common data, information and knowledge management**
- ☐ **Shared Funding Arrangements**
- ☐ **Common legislation**



A ROADMAP FOR THE FUTURE



Airservices Australia Defence Support Initiative



Key Outcomes

- ☐ **Seamless transition from peace-time to contingency**
- ☐ **Continuity of service and capability**
- ☐ **Optimum use of Australian-managed airspace**
- ☐ **A sustainable and effective national workforce capable of responding to all ATM demands**



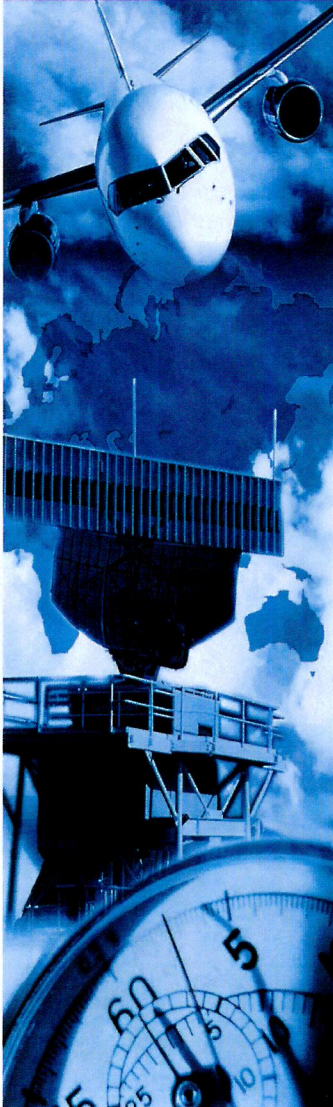
THE BENEFITS

Airservices Australia Defence Support Initiative



Reduced costs (\$25-30 million p.a.)

- **Removal of areas of duplication**
- **Reduced personnel 'churn'**
- **A 'single sky' delivering Industry savings and safety assurance benefits**

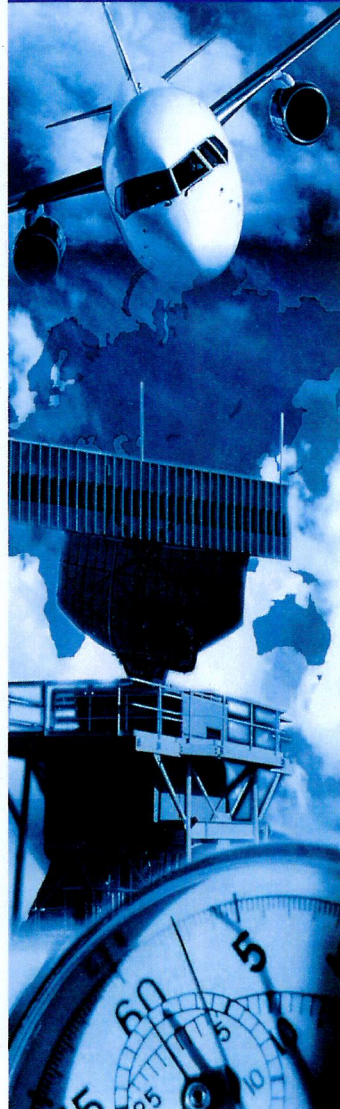




WHAT NOW ?



Airservices Australia Defence Support Initiative



Political Direction

3 mths
+ 1 yr

Planning

2-3 yrs

Implementation

Early Opportunities

- ☐ **Political Direction**
- ☐ **In principle approval to implement**
- ☐ **Approval to commence planning**
- ☐ **Approval to pursue early opportunities**

OneSKY Australia Program - Record of Board Engagement

Board Engagement Date	Type	Topics Considered
2008		
Dec-08	Board Meeting	Eurocat Development Strategy
2009		
Apr-09	Board Workshop	Air Traffic Management (ATM) Platform Future Development
Aug-09	Board Defence Sub-Committee	Australian Civil-Military ATM Committee Update Establishment of joint governance to achieve deliverables identified in the June 2009 Joint Ministerial Submission on civil-military ATM Harmonisation
Sep-09	Board Workshop	Evolution of the ATM Platform
Oct-09	Board Meeting	Evolution of the ATM Platform
Nov-09	Board Defence Sub-Committee	Joint Operational Concept
Dec-09	Board Meeting	Future ATM Platform and Defence Harmonisation
2010		
Mar-10	Board AFS Sub-Committee	ATC Future Systems (AFS) Program Progress Update
Apr-10	Board AFS Sub-Committee	AFS Program Progress Update RFI Progress Update Management and Governance Stakeholder Engagement
Apr-10	Board Meeting	AFS Sub-Committee Report (including Probity Plan and Protocols)
Jul-10	Board AFS Sub-Committee	Request for Information Update Governance Principles Stakeholder Engagement
Oct-10	Board AFS Sub-Committee	AFS Progress Update (Out of Session)
Dec-10	Board Meeting	AFS Progress Update
2011		
Feb-11	Board Meeting	AFS Initial Business Case
Feb-11	Board AFS Workshop	AFS Progress Update
Apr-11	Board Meeting	AFS Program Options
Jun-11	Board AFS Workshop	ICCPM Overview AFS Workshop Overview Timeline and Key Events Business Continuity with Current ATM System
Jun-11	Board AFS Workshop	Managing Complex Projects (ICCPM) Timeline and Key Events
Aug-11	Board AFS Workshop	AFS Program Update Commercial Model Draft Acquisition Strategy Options Analysis Key Findings (Deloitte) AFS Probity Presentation (Blake Dawson Lawyers)
Oct-11	Board AFS Workshop	AFS Program Update Strategic Options Paper Supplier Engagement Strategy Employee and Union Engagement Strategy On-Supply Agreement International Integration with NexGen and SESAR Progress of Harmonisation Activities (<i>Defence representatives attended</i>)
Dec-11	Board Meeting	AFS Acquisition Strategy Decision Paper
2012		
Feb-12	Board Meeting	AFS Program Update
Apr-12	Board AFS Workshop	Overview of the Joint Function and Performance Specification (JFPS) for the Future ATM System Tender Evaluation Approach Operating Level Agreement AFS Program Update
May-12	Special Board Meeting - AFS Workshop	AFS Program Update
Jul-12	Board AFS Workshop	AFS Program Update Operating Level Agreement Update Future Governance
Oct-12	Board AFS Workshop	AFS Program Update (including Lead Agency Model) AFS Reference Group Operations
Dec-12	AFS Reference Group	AFS Probity Briefing of AFS Reference Group Setting the Scene - A National ATM System Concept of Operations Acquisition Strategy Request for Tender Key Risks Future Engagement with AFS Reference Group
2013		
Feb-13	Board Meeeting	AFS Program Update
Feb-13	AFS Reference Group	Program Update and Near Term Milestones RFT Pack Acquisition Strategy and Tender Evaluation Approach Transition Strategy Meeting Future Stakeholder Needs Monitoring Risk and Program Health
Apr-13	AFS Reference Group	Program Update RFT Program Risks RFT Content

		Future developments in ATM Commercial Considerations for Contract Acquisition Strategy, Tender Evaluation and Selection Red Team Observations
Apr-13	Board AFS Workshop	RFT Release Schedule RFT Approvals Process Support Concept Contractual Relationship between Airservices and Defence Acquisition Strategy Update Approach to Tender Evaluation and Australian Industry Participation
May-13	Board AFS Workshop	RFT Status and Release Schedule Acquisition Strategy Finalisation Tender Evaluation including Australian Industry Participation Contractual Arrangements Cyber Security RFT Approvals Progress and Stakeholder Communication Defence Relationship
Jun-13	Board Meeting	AFS Progress Update Approval to release RFT
Oct-13	Board Meeting	OneSKY Australia Tender Evaluation Process
Oct-13	OneSKY Reference Group	FSD Update, OneSKY Schedule and Approvals Process OneSKY Program Update Preparation for Tender Evaluation Tender Evaluation Readiness Review Airservices-Defence Agreements Cyber Security ICAO Plans and Global Directions
Dec-13	Board OneSKY Workshop	OneSKY Program Update
2014		
Feb-14	OneSKY Reference Group	OneSKY Program Progress Update on Airservices/ Defence Agreements Security Partition Brief
Feb-14	Board OneSKY Workshop	OneSKY Program Tender Evaluation Process Update
Apr-14	OneSKY Reference Group	Program Update Tender Evaluation Progress Schedule Optimisation Systems Engineering Management Process
Apr-14	Board Meeting	Integrated Technology and Materiel Strategy and Roadmap (including OneSKY) OneSKY Program Tender Evaluation Process Update
Jun-14	Board OneSKY Workshop	Paper on the Provision of an Airservices NTE Price to Defence for OneSKY Australia OneSKY Program Tender Evaluation Process Update
Aug-14	Board OneSKY Workshop	Tender Evaluation Endorsement OneSKY Governance Contract Negotiation Plan Not to Exceed Decision Paper
Nov-14	Board Strategy Meeting	Management Presentation and Paper of Transformation and OneSKY
Dec-14	Board Meeting	OneSKY Enabling Framework OneSKY Transition Planning Management advised the Board of the approval by National Security Committee of Cabinet of Defence's Second Pass
2015		
Feb-15	Board OneSKY Workshop	Tender Evaluation Update Management Presentation of Contracting Arrangements Proposal of Advanced Work Supply Arrangement (AWSA) On-Supply Agreement with Department of Defence
Feb-15	Board Meeting	OneSKY Enabling Facilities
Apr-15	Board OneSKY Workshop	On Supply Agreement with Department of Defence
Apr-15	Board Meeting	Overview of Project Governance and Assurance Framework
May-15	Board Audit and Risk Committee	OneSKY Program Risk Register
May-15	Board OneSKY Workshop	Negotiation Update OneSKY Commercial Arrangements for Advanced Works On Supply Agreement with Department of Defence Advanced Work Order 1 Advanced Work Order 2
Jul-15	Board OneSKY Workshop	Negotiation Update Advanced Work Order 2 Early Voice Communication System Advanced Work Order
Jul-15	Board OneSKY Workshop	Advanced Work Order 2 Early Voice Communication System Advanced Work Order
Aug-15	Board Audit and Risk Committee	OneSKY Gate Review Framework